

# Mapping Success

**AdAgrA 2025**

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# Connection Question:

What do you think is the measure of whether or not an institutional farm is successful?



**Please remember to hold all questions  
until the end of the presentation.**

**There will be a Q&A time at the end.**



**Who am I?**

**Who am I?**

**Daniel Nicholls**

**Agriculture Director at Holbrook Indian School**



# Mapping Success



# Mapping Success

We need to know where we are going  
if we want to be able to get there

**It always starts with**

**The Why**

**Once we know what the farm's mission is, we can set the farm's goals**

- If a farm's goal is to earn a profit, you can set a target
- If a farm is educational, you can decide on learning objectives
- If a farm is a part of the lifestyle program, you can set parameters for how it will be integrated

**In the case of a school, the goal is often a combination of income and education.**

**In this case, we need to decide how we will **prioritize** our goals.**

# Prioritization

Do we prioritize thing so that we can get them all done?

Prioritization means we are **choosing** what will not get done so that we are not a victim of not having enough time.

**DATA**



# DATA

Without good data, we cannot know if we are meeting our goals

# Immeasurement

# Immeasurment

If there is no clear goal or no way to measure it, motivation will drop off.

We need to know when we have victories and celebrate them.

# Goals = The Destination

Now we need to decide how we will  
get there

We need a **plan**

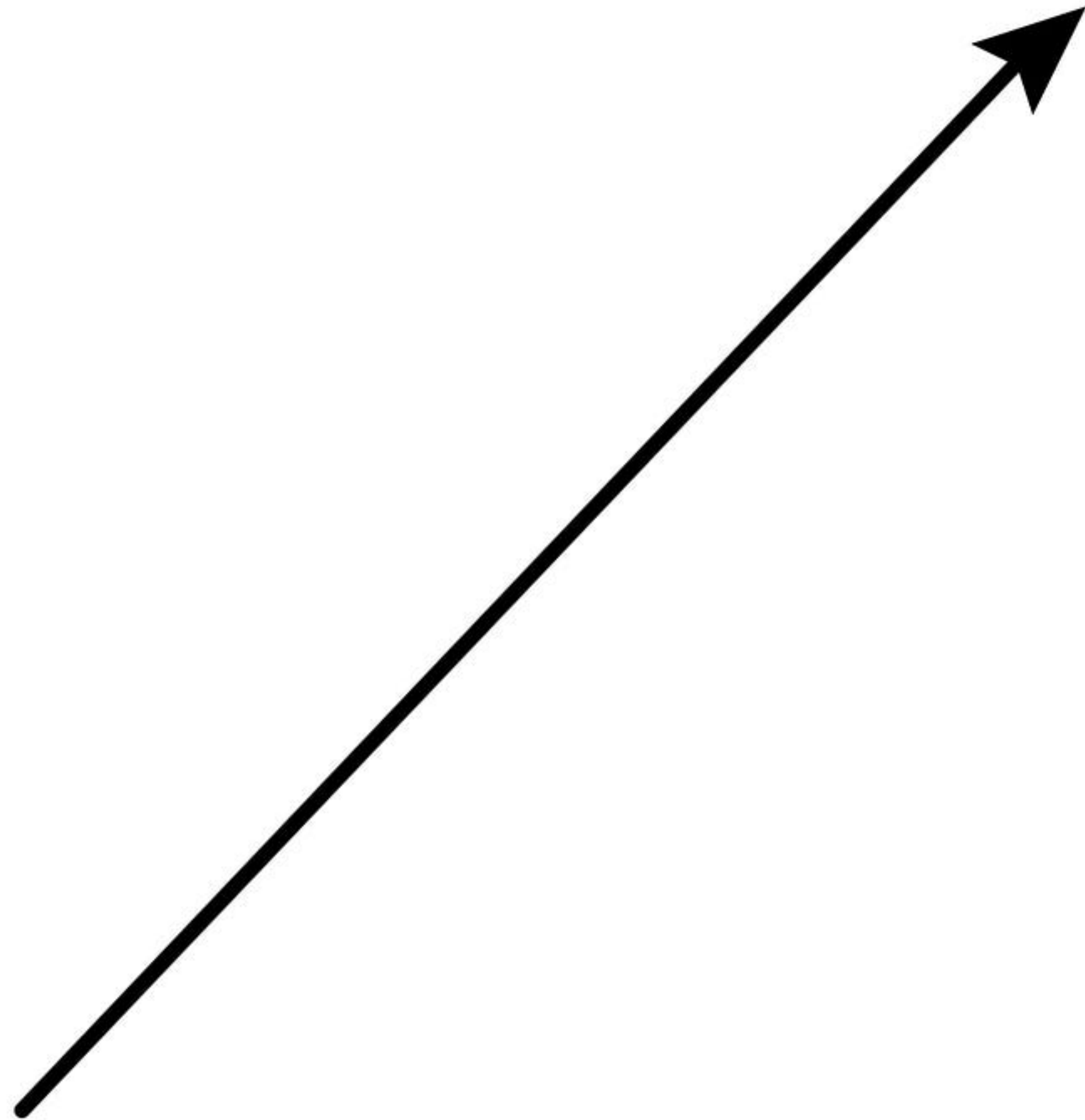
If the farm needs to sell more produce, what is needed? Marketing, infrastructure, more staffing?

If education is the goal, do we need a curriculum, extra sets of tools, scheduling?

**We need to work with our  
Administrative team to  
make the plan**

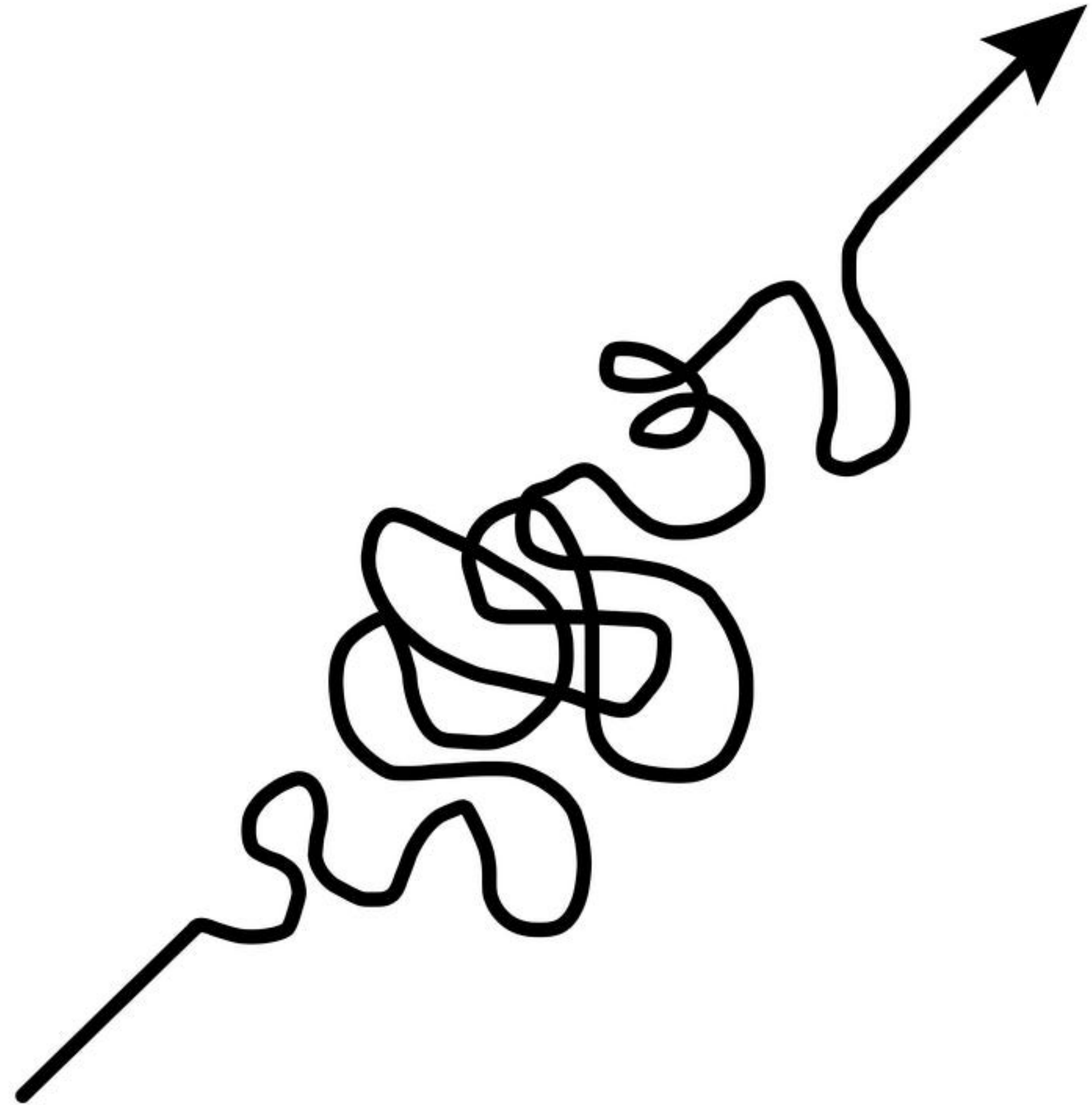
**Now that we have a plan....**

SUCCESS



what people think  
it looks like

SUCCESS



what it really  
looks like



**Communicate,  
communicate,  
communicate...**

Keep your admins up to date on projects and progress; have regular meetings (ideally on the farm) or at least write regular updates if they cannot meet regularly in person

**Evaluate**

Regular check-ins allow for faster course correction (not going the wrong way for too long). Maybe the goals need adjusting —the sooner the better!

If we have **good data**, we can determine if the plan is moving us toward our goal.

Lets put it all together

- The Why helps us set our goals
- Goals help us make our plan and give us something to measure (data)
- Data gives is insight into whether or not our plan is moving us towards our goals
- Communication helps ensure that all of these are known and agreed upon by the stakeholders

# The road trip analogy



Goals = The destination

Plan = The route we take to get there

Data = Signs along the way

Success = Reaching (or moving towards)  
the destination

Communication = Everyone in the car agrees  
on where we are going

**Questions**